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**Fax**

TO: Renata Hesse  
Trial Attorney  
Antitrust Division  
Department of Justice

FROM: David B. McReynolds, M.D.

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December 27, 2001

Renata Hesse  
Trial Attorney  
Antitrust Division  
Department of Justice  
601 D Street NW, Suite 1200  
Washington, DC 20530

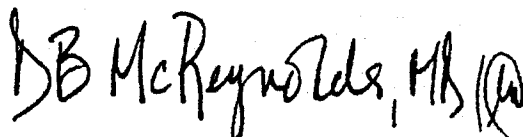
Dear Ms. Hesse:

I am writing to express my concern that the government is trying to take too big a role in the technology industry. For the past several years, the Department of Justice and some state Attorneys General have tried to prove that Microsoft was a monopoly. In the process, they have cast a pall over the entire industry with the specter of government regulation.

It would appear to me that the best approach is to settle all remaining issues and quickly remove the government from interfering with the market. If this is not done expeditiously, I fear the consumer will soon pay the price for higher cost software, less efficient operating systems and increased incompatibility among competitors.

True competition in the market will allow continued innovation which in turn will mean increased efficiency and lower costs. After reviewing terms of the Microsoft settlement, I have come to the position that it is in the best interest of our nation's technology industry and consumers to accept the negotiated terms and get on with business of real competition.

Sincerely,

A handwritten signature in black ink that reads "DB McReynolds, M.D." followed by a circled "R" or similar mark.

David B. McReynolds, M.D.